

LAZARD

LAZARD TO ANNOUNCE FOURTH QUARTER AND FULL YEAR 2025 FINANCIAL RESULTS

NEW YORK, January 14, 2026 – Lazard, Inc. (NYSE: LAZ) will announce its fourth quarter and full year 2025 financial results in a press release to be issued Thursday morning, January 29, 2026. The press release will be available in the News & Announcements section of Lazard's website at www.lazard.com.

Lazard will host a conference call at 8:00 a.m. ET on January 29, 2026, to discuss the company's financial results. The conference call can be accessed via a live audio webcast available through the Investor Relations section of Lazard's website at www.lazard.com, or by dialing 1 800-445-7795 (toll-free within the U.S. and Canada) or +1 785-424-1699 (outside of the U.S. and Canada) 15 minutes prior to the start of the call and using the conference ID: LAZQ425.

A replay of the conference call will be available by 10:00 a.m. ET on January 29, 2026, through the Investor Relations section of Lazard's website at www.lazard.com, or by dialing 1 800-839-5109 (toll-free within the U.S. and Canada) or +1 402-220-2688 (outside of the U.S. and Canada).

About Lazard

Founded in 1848, Lazard is the preeminent financial advisory and asset management firm, with operations in North and South America, Europe, the Middle East, Asia, and Australia. Lazard provides advice on mergers and acquisitions, capital markets and capital solutions, restructuring and liability management, geopolitics, and other strategic matters, as well as asset management and investment solutions to institutions, corporations, governments, partnerships, family offices, and high net worth individuals. Lazard is listed on the New York Stock Exchange as Lazard, Inc. under the ticker LAZ. For more information, please visit Lazard.com and follow [Lazard on LinkedIn](http://Lazard.onLinkedIn).

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